Organizing for Work: CAANs and Project Management for the Future



October 2, 2014 Glenda Eoyang, PhD Human Systems Dynamics Institute geoyang@hsdinstitute.org

Organizing for Work

© 2014. HSD Institute. Use with permission.

HUMAN

DYNAMICS Institute

Today we will . .

- » WHAT? Reflect on the shifting patterns of work 1980s to today
- » SO WHAT?

Explore five Coordinated Adaptive Action Networks

» NOW WHAT?

Plan for your own CAAN do!

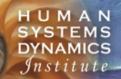


Organizing for Work

HUMAN SYSTEMS DYNAMICS Institute

Work in the 1980s





Work in the 1990s



Organizing for Work



Work in the 00s



What is work today and tomorrow?

- » Infinite not finite game:
 - » Open boundaries
 - » Many measures of success
 - » Entangled relationships
- » Networks not org charts
 - » Complex relationships
 - » Shifting roles
- » Projects not employment
 - » Fit for function
 - » Learning on the run



What is work today and tomorrow?

- » Collaborative
- » Adaptive
- » Action
- » Networks





HUMAN

DYNAMICS Institute

CAAN Prevent Child Abuse

» What?

- » Diverse institutions
- » Competing for funds

» So what?

- » Need national cooperation
- » Keep local identity

» Now what?

- » Shared vision
- » National projects
- » Local relationships



HUMA

CAAN Learn in Community

» What?

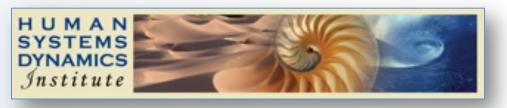
- » 500 scholar practitioners
- » Navigating complex dynamics of human systems

» So what?

- » Unique challenges
- » Shared curiosity
- » Short list of simple rules

» Now what?

- » Conference to share learning
- » On-line learning ecology



HUMAN

Institi

CAAN Respond to Disasters

» What?

» Frequent and extreme disasters

» So what?

- » Local resources
- » Local solutions

» Now what?

- » Build local capacity to respond
- » Create network to share information and resources



HUMA

CAAN Tap Global Intelligence

» What?

- » Mid-level managers in global organization
- » Shared learning & practice

» So what?

- » Challenging environments
- » Large scale change

» Now what?

- » Network
- » Learn
- » Influence strategy



HUMA

CAAN Protect Species

» What?

- » Conservation
- » Evaluation
- » Systems thinking
- » So what?
 - » International collaboration
 - » Shared learning/action

» Now what?

- » Research & Practice
- » Teaching & Learning



HUMAN

CAAN You Build Your Capacity?

» What?

» Is your most daunting challenge?

» So what?

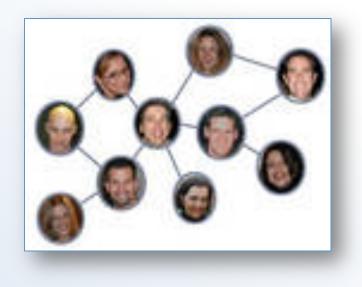
- » Can you give?
- » Can you get?

» Now what?

- » Build connections
- » Explore opportunities
- » Prepare to adapt



ним



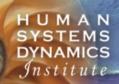
More resources

» Books

- » Adaptive Action: Leveraging Uncertainty in Your Organization (Eoyang & Holladay)
- » Linked (Barabasi)
- » Web
 - » www.adaptiveaction.org
 - » Wiki.hsdinstitute.org
 - » www.hsdinstitute.org
 - » Twitter: #hsd #adaptact @GlendaEoyang

ним

Today we . . .



» WHAT?

Reflected on the shifting patterns of work 1980s to today

» SO WHAT? Explored five Coordinated Adaptive Action Networks

» NOW WHAT?

Planned for your own CAAN do!



Join the Conversation Hsdconference.org



HUMAN

DYNAMICS Institute

Join Us!



Nov 6, 2014	Simple Rules: See, Understand, and
11:00 – Noon CDT	Influence Patterns
Dec 4, 2014 11:00 – Noon CDT	Assessing Complex Learning: The Story of HSDP Certification
Dec 18, 2014	Associates and Friends Networking
11:00am – 1:00pm CDT	Holiday Celebration

» Register for the next session in this series: http://www.adaptiveaction.org/Landing-Pages/Webinar-Registration

» Explore HSD Professional certification: http://www.hsdinstitute.org

Organizing for Work